

Appendix 2 - Top 5 risks for the project

Title	Inherent Risk	Mitigating Action	Residual Risk
Cannot secure Grant Funding for the project	1C	<ul style="list-style-type: none"> • Early and continued engagement with NLHF • Appointing external consultancy to assist us with the grant application process • Ensuring synergy with our plans and NLHF objectives • Preparing well for EOI presentation 	1D
Cannot secure Match Funding for the project	1C	<ul style="list-style-type: none"> • Early and continued engagement with finance stakeholders in FCC and DCC • Meeting with political members and key stakeholders in FCC and DCC • Clear and robust business case • Realistic repayment strategy for any prudential borrowing • Explore other options of funding and or repaying the debt • Exploring options for the surplus space at Ruthin Gaol and presenting positive scenarios for this site 	1B
Failure to gain overall staff support for the new service model	1C	<ul style="list-style-type: none"> • Ongoing consultation / communication with Staff • Comprehensive Communications Plan / Strategy 	1D
Delays in obtaining permits/permissions for the Build	2B	<ul style="list-style-type: none"> • Careful planning on implementation including application for any Permits in good time • Commencing Design / Planning work/consultations in good time • Allowing float to cope with any time overruns in process 	2D

Title	Inherent Risk	Mitigating Action	Residual Risk
Compatibility / Integration with Theatr Clwyd building and County Hall Campus Works including overlapping construction programme	2A	<ul style="list-style-type: none"> • Early and continued engagement with key stakeholders • Early and continued engagement between project managers of Theatr Clwyd and County Hall campus works to understand programme timelines • Maximising on any programme overall opportunities • Minimising on any programme overlap risks • Appropriate health and safety provision to manage movement risks across the site 	3A